

**Manchester City Council  
Report for Resolution**

**Report to:** Executive – 7 February 2018  
Resources and Governance Scrutiny Committee –  
1 February 2018

**Subject:** Capital Programme Monitoring 2017/18 Q3

**Report of:** The City Treasurer

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**Summary**

This report informs members of:

- (a) The revised capital budget 2017/18 taking account of changes between capital budget formulation and any further changes occurring in year.
- (b) The latest estimates of expenditure and explains the major variations since the Capital Programme Monitoring report submitted in November 2017.
- (c) The impact any variations may have on the Capital Programme for the period 2017/18 to 2022/23.

The report focusses primarily on the financial performance against the programme and the related issues. Appendix B details the schemes included within the full capital programme, and the proposed revised budgets for those schemes.

**Recommendations**

The Resources and Governance Scrutiny Committee is requested to note the contents of the report.

The Executive is requested to recommend that Council:

1. Approve the in-year budget transfers over £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.

The Executive is requested to:

2. Note that approval of movements and transfers to the full capital programme, including projects on behalf of Greater Manchester, will reflect a revised total capital programme budget of £366.6m and a latest full year forecast of £365.9m. Expenditure to date is £181.2m.

Manchester City Council Programme

3. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
4. Approve the in-year budget transfers below £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.
5. Note that capital resources will be maximised and managed to ensure the capital programme 2017/18 remains fully funded and that no resources are lost.
6. Note that approval of movements and transfers to the Manchester City Council capital programme will reflect a revised capital programme budget of £286.1m and a latest full year forecast of £285.4m. Expenditure to date is £144.5m.

Projects carried out on behalf of Greater Manchester

7. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
8. Note that approval of movements and transfers to the Greater Manchester capital programme will reflect a revised capital programme budget of £80.5m against a latest full year forecast of £80.5m. Expenditure to date is £36.7m.

**Wards Affected:** All

<b>Manchester Strategy outcomes</b>	<b>Summary of the contribution to the strategy</b>
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.
A highly skilled city: world class and home grown talent sustaining the city's economic success	The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.

A liveable and low carbon city: a destination of choice to live, visit, work	Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.
A connected city: world class infrastructure and connectivity to drive growth	The capital programme includes investment in highways infrastructure, and broadband expansion.

**Full details are in the body of the report, along with any implications for:**

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

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**Financial Consequences – Revenue**

All Revenue consequences are included in the current Revenue Budget.

**Financial Consequences – Capital**

The latest forecast of expenditure for 2017/18 is £365.9m, compared to a proposed revised budget of £366.6m. Spend to date is £181.2m. The programme is subject to continual review to establish whether the forecast remains achievable. Whilst the intention is for the City Council to progress the programme as stated, some projects and their sources of funding may require re-profiling into future years.

The Greater Manchester programme is hosted by the City Council, but is managed by the Combined Authority which also monitors the projects.

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**Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Executive 8 February 2017 – Capital Programme Budget 2017/18 to 2021/22.  
Executive 28 June 2017 – Capital Programme Outturn 2016/17  
Executive 26 July 2017 – Capital Programme Monitoring 2017/18  
Executive 15 November 2017 – Capital Programme Monitoring 2017/18

## 1 Introduction

1.1 The purpose of the report is to:

- Inform members of the latest estimates of capital expenditure for 2017/18 and to show forward commitments into the 2018/19 to 2022/23 capital programme.
- Confirm that there are adequate levels of resources available to finance the capital programme.
- Update members on the projects carried out on behalf of Greater Manchester.

1.2 Appendix A details the virements requested across the programme, and appendix B shows the budget for each scheme included within the approved capital programme for the period 2017/18 to 2022/23.

## 2 Capital Budget

2.1 The Capital Budget for the period 2017/18 to 2022/23 is currently £1,915.2m. This is an increase of £235.5m compared to the budget reported to Executive as at Quarter 2.

2.2 The profile of the Capital Budget over years 2017/18 to 2022/23, before the changes proposed in this report, is shown below:

*Table 1: Capital Programme 2017/18 to 2022/23*

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	Total Programme
	£m	£m	£m	£m	£m	£m	£m
Capital Budget (Sept 17)	440.7	528.4	270.1	143.4	294.0	3.1	<b>1,679.7</b>
Budget Re-profiling Q2 (Approved Oct 17)	-7.4	-4.8	9.1	2.1	-4.6	0.0	<b>-5.6</b>
Budget Increases (Approved Nov 17)	1.6	50.0	75.9	0.0	0.0	0.0	<b>127.5</b>
Budget Increases (Approved Dec 17)	2.3	19.2	69.5	10.2	-0.2	0.0	<b>101.0</b>
Budget Increases (Approved Jan 17)	1.4	1.0	5.1	5.1	0.0	0.0	<b>12.6</b>
<b>Revised Capital Budget (31 Dec 17)</b>	<b>438.6</b>	<b>593.8</b>	<b>429.7</b>	<b>160.8</b>	<b>289.2</b>	<b>3.1</b>	<b>1,915.2</b>
<i>Of which:</i>							
Manchester City Council Programme	324.2	448.4	356.2	150.6	289.2	3.1	<b>1,571.7</b>
Programme on behalf of Greater Manchester	114.4	145.4	73.5	10.2	0.0	0.0	<b>343.5</b>

2.3 The figures shown above include those approved by the Executive Member for Finance and Human Resources and the City Treasurer under delegated powers since the 2016/17 outturn report.

### 3 Capital Programme Forecast 2017/18

3.1 The forecast expenditure for 2017/18 is £365.9m as at 31<sup>st</sup> December 2017, of which £285.4m relates to City Council schemes, compared to the updated budget in Table 1 above of £438.6m of which £324.2m relates to the City Council. The variations, by service area, are shown in Table 2 below:

*Table 2: Capital Programme 2017/18 budget, forecast and spend to date to 31<sup>st</sup> December 17*

<b><u>Manchester City Council Programme</u></b>	<b>Budget</b> £m	<b>Forecast</b> £m	<b>Variance</b> £m	<b>Spend to Date</b> £m	<b>Spend to Date as % of Forecast</b> %
Highways	39.3	36.8	-2.5	15.0	40.8%
Growth and Neighbourhoods	14.0	11.8	-2.2	3.4	28.8%
Strategic Development	147.2	124.5	-22.7	63.8	51.2%
Housing - GF	18.9	16.8	-2.1	9.9	58.9%
Housing - HRA	20.9	19.5	-1.4	10.2	52.3%
Children's Services	75.0	69.1	-5.9	40.5	58.6%
ICT	6.7	5.2	-1.5	1.4	26.9%
Corporate Services	2.2	1.7	-0.5	0.3	17.6%
	<b>324.2</b>	<b>285.4</b>	<b>-38.8</b>	<b>144.5</b>	<b>50.6%</b>
Programme on behalf of Greater Manchester	114.4	80.5	-33.9	36.7	45.6%
<b>TOTAL</b>	<b>438.6</b>	<b>365.9</b>	<b>-72.7</b>	<b>181.2</b>	<b>49.5%</b>

3.2 There is a forecast capital programme variance of £72.7m between the budget and the latest expenditure forecast. Of this, £69.4m is due to schemes requiring budget re-profiling to reflect their likely delivery, £2.6m due to cost reductions and £0.7m is due to potential net underspends against the budget. Section 4 of this report looks at the re-profiling required and the cost variations together with the recommended budget changes to take this into account.

3.3 The variation will be closely monitored with the final outturn position being highly dependent on schemes both starting and continuing on schedule and delivering to plan.

#### *Highway Services Programme*

3.4 The Highways Programme is shown in the table below:

*Table 3: Highways Capital Programme 2017/18 (Dec 17)*

<b>Area - Including Planned Maintenance Investment Programme</b>	<b>Budget £m</b>	<b>Forecast £m</b>	<b>Variance £m</b>	<b>Spend to Date £m</b>	<b>Spend to Date as % of Forecast %</b>
Highways Planned Maintenance Programme	19.8	21.0	1.1	7.4	35.2%
Highways Stand Alone Projects Programme	18.1	14.8	-3.3	8.0	54.0%
Bus Priority Package Programme	1.4	1.1	-0.3	-0.3	-28.1%
<b>Total Highways</b>	<b>39.3</b>	<b>36.8</b>	<b>-2.5</b>	<b>15.0</b>	<b>40.8%</b>

3.5 The Highways capital programme is forecasting to spend £36.8m compared to a budget of £39.3m, a variance of £2.5m. Spend to date is £15.0m, or 40.8% of the current forecast.

3.6 The Planned Maintenance and Highways Investment programmes are forecasting an overspend of £1.1m which relates to the SEMMMS A6 scheme. This scheme is administered by Stockport MBC and will be funded by a matching external grant receipt. The budget will be revised to reflect this.

3.7 The Highways Stand Alone Projects Programme has a variance of £3.3m. The reasons for this are shown below:

- The profile and overall cost of the work on Velocity/Cycle City Phase 1, including Withington District Centre, has been revised on submission of the business case leading to a variance of £0.8m of which £0.2m is slippage to 2018/19 and an underspend of £0.6m.
- The proposed scheme designs for various minor works are currently out for consultation, and this is anticipated to take longer than originally expected, creating slippage of £0.1m.
- The Highways Maintenance Challenge Fund is forecast to underspend by £1.3m. The majority of savings have come from a scaled down requirement of the excavation of the roads to enable the scheme to be delivered.
- Construction and final accounts on the project at the former BBC site has been completed and agreed. Savings of £0.1m have been made as some costs have been recoverable under section 278 arrangements.
- Princess Road Safety Review is currently forecasting slippage of £0.1m into 2018/19 as the scheme is reviewed to establish whether the current temporary traffic order should be permanent.
- A payment schedule is currently being drawn up for Green Bridge, as part of the funding agreement between the City Council and the Airport, which is based on milestones being met. This assumes the first payment of £0.4m will be made in 2017/18, requiring acceleration from 2018/19.
- Public Realm is forecasting slippage of £0.2m as the planning application in relation to the Exchange Square scheme is awaiting approval.

- The Street Lighting PFI LED retrofit period will run to August 2020 with the installation phase managed by the Highways Street Lighting Team. As installations have commenced and the work plan reviewed, re-profiling of £0.8m into 2018/19 has been identified.
- There are other, smaller variances across the Stand Alone Projects which make up the remaining £0.2m slippage. These include, Cycle City Phase 2, 20mph Zones Phase 3, Great Ancoats Improvement, Bridge Maintenance and North Manchester Hospital RPZ Expansion.

- 3.8 The Bus Priority Package Programme is forecasting to spend £1.1m compared to a budget of £1.4m, a variance of £0.3m. The Oxford Road and Regional Centre phases of the Bus Priority Programme are forecasting an underspend of £0.3m. The underspend has been identified following negotiations with Manchester Contracts on final costs, plus the risk elements included within previous forecasts have not materialised.
- 3.9 Based on the forecasts for the Bus Priority scheme and following a review of the funding due to the City Council, £5.8m in future years can be removed from the programme.

*Growth and Neighbourhoods Programme*

- 3.10 The Growth and Neighbourhoods programme is shown in the table below:

*Table 4: Growth and Neighbourhoods Capital Programme 2017/18 (Dec 17)*

<b>Area</b>	<b>Budget £m</b>	<b>Forecast £m</b>	<b>Variance £m</b>	<b>Spend to Date £m</b>	<b>Spend to Date as % of Forecast %</b>
Environment and Operations	3.5	1.4	-2.1	1.0	71.1%
Leisure	8.7	8.7	0.0	1.9	21.7%
Libraries	1.8	1.7	-0.1	0.6	33.1%
<b>Total Growth and Neighbourhoods</b>	<b>14.0</b>	<b>11.8</b>	<b>-2.2</b>	<b>3.4</b>	<b>28.8%</b>

*Environment and Operations Programme*

- 3.11 The Environment and Operations programme is forecasting to spend £1.4m compared to a budget of £3.5m, a variance of £2.1m. Spend to date is £1.0m, or 70.1% of the current forecast.
- 3.12 There is forecast slippage of £2.1m on the Waste Contract, as the provider is investigating the purchase of vehicles converted to electric power rather than diesel as this would see a reduction in running costs.



*Leisure Programme*

- 3.13 The Leisure programme is forecasting full spend against a budget of £8.7m, however, there are variances within this. Spend to date is £1.9m, or 21.7% of the current forecast.
- 3.14 The feasibility business case for the Parks Improvement Programme is being developed, with works expected to start earlier than originally anticipated, and therefore acceleration of £0.3m has been identified.
- 3.15 The Indoor Leisure scheme at Abraham Moss is forecasting slippage of £0.4m into future years. This is the result of a programme delivery review which has identified the need to re-phase the spend profile to include the planning process for the temporary facility and the demolition required.
- 3.16 The Indoor Leisure project at Moss Side is currently forecasting a variance of £0.6m against the 2017/18 budget. Of this £0.4m is due to increased cost related to works required following further investigative works to the cladding and the paving at the centre; a budget increase is required for this. There is also a need for acceleration of £0.2m following a review of the contractor's revised cash flow.
- 3.17 Discussions are still on-going in relation to the playing field strategy for the FA Hubs scheme and a decision on external funding is still pending from Sport England. However, the Council and Sport England have agreed to develop a new masterplan approach for the Hough End site following which, new investment options will be explored. It should be noted that if external funding is less than originally anticipated then there will be a need to either source additional internal funding to compensate or seek to revise the scheme scope. The latest forecast identifies slippage of £0.5m into future years based on an assumption that any costs incurred this financial year would be on project development fees only.

*Libraries Programme*

- 3.18 The Libraries programme is forecasting to spend £1.8m compared to a budget of £1.7m, a variance of £0.1m. Spend to date is £0.6m, or 33.1% of the current forecast.
- 3.19 There are two schemes within the Library 2020 programme in 2017/18; £0.5m for Open Libraries and £0.2m for the Withington Library Refurbishment. The intention was to complete the projects in year, however, slippage of £0.1m relating to the Withington element has been identified. Survey works have identified some additional remedial works required, which has delayed the project.

*Strategic Development Programme*

3.20 The Strategic Development programme is shown in the table below:

*Table 5: 2017/18 Strategic Development Capital programme (Dec 17)*

<b>Area</b>	<b>Budget £m</b>	<b>Forecast £m</b>	<b>Variance £m</b>	<b>Spend to Date £m</b>	<b>Spend to Date as % of Forecast %</b>
Culture	12.9	9.3	-3.6	1.9	20.6%
Corporate Property	64.9	54.0	-10.9	16.0	29.6%
Development	69.4	61.2	-8.2	45.9	75.0%
<b>Total Strategic Development</b>	<b>147.2</b>	<b>124.5</b>	<b>-22.7</b>	<b>63.8</b>	<b>51.2%</b>

*Culture Programme*

3.21 The Culture programme is forecasting to spend £9.3m compared to a budget of £12.9m, a variance of £3.6m. Spend to date is £1.9m, or 20.6% of the current forecast.

3.22 The latest forecast for the Factory is for slippage of £3.6m into future years. The forecast for 2017/18 has reduced following a review with the management contractor on the work packages and programme.

*Corporate Property Programme*

3.23 The Corporate Property programme is forecasting to spend £54.0m compared to a budget of £64.9m, a variance of £10.9m. Spend to date is £16.0m, or 29.6% of the current forecast.

3.24 The Asset Management Programme is forecasting slippage of £2.3m following a review of the Programme to identify on-going works expected to continue into 2018/19 and works programmed for next year which are now expected to start before the end of the financial year.

3.25 The Hammerstone Road refurbishment is at the pre-design and construction phase, which has taken longer than anticipated and slippage of £0.8m is required into future years. Procurement of the contractor is underway and the expected date of on-site works is now early 2019/20.

3.26 The plan for the temporary decant of the Registrars is underway, however, it is anticipated that the works on the vacated space will not be completed until early in the next financial year, therefore, slippage of £0.5m is currently forecast.

3.27 The Arndale Market lighting scheme element of the Carbon Reduction Programme has been put on hold whilst building investigations take place. This has reduced the forecast with slippage of £0.4m into future years.

- 3.28 The 2017/18 Corporate Property programme also includes the Sustaining Key Initiatives budget which is currently forecasting slippage of £6.8m. The remaining forecast relates to Lincoln Square, for which an investment business case is being developed.

*Development Programme*

- 3.29 The Development programme is forecasting to spend £61.2m compared to a budget of £69.4m, a variance of £8.2m. Spend to date is £45.9m, or 75.0% of the current forecast.
- 3.30 Due to programme delays on Eastern Gateway, slippage of £0.9m into next financial year will be required. The procurement of a contractor is underway and it is anticipated that the appointment will be made towards the end of the financial year.
- 3.31 The Northern Gateway is progressing, with discussions around the joint venture approach continuing. The forecast for 2017/18 relates to potential land acquisitions, with slippage of £3.7m identified following a review of when acquisitions are likely to be made.
- 3.32 NOMA Group Estate – Highways has made savings of £0.3m following confirmation of the final accounts.
- 3.33 It is anticipated that the costs for the artwork in St Peter's Square will be split across financial years resulting in slippage of £0.3m.
- 3.34 Discussions are on-going regarding logistical issues on the Civic Quarter Heat Network which need to be resolved before the project can proceed, specifically regarding how the Network will join the existing energy networks. The current forecast is slippage of £2.0m into future years.
- 3.35 Airport City Power Infrastructure is forecasting acceleration of £0.4m following receipt of an expected payment schedule from the provider.
- 3.36 Grant payments for Digital Business Incubators has slipped by £1.5m into 2018/19 following completion of the grant agreement.

*Housing - General Fund*

- 3.37 The Private Sector Housing programme is forecasting to spend £16.8m compared to a budget of £18.9m, a variance of £2.1m. Spend to date is £9.9m, or 58.9% of the current forecast.
- 3.38 As part of the Brunswick PFI, the compensation payment expected to be made has been delayed, creating slippage of £0.9m into 2018/19.

- 3.39 CPO acquisition compensation savings on Miles Platting PFI are lower than expected due to businesses relocating rather than closing. Land compensation payment due will slip into 2018/19. The current forecast is a variance of £0.2m.
- 3.40 Forecast spend against the Disabled Facilities Grant currently stands at £6.0m against a budget of £7.6m. The variance of £1.6m has been identified following an assessment of the demand for adaptations, and will therefore be re-profiled into 2018/19. Work is ongoing to review other works that the grant can support.
- 3.41 Savings of £0.3m have been identified on the Eccleshall Street and Kingley Avenue residual CPO schemes following confirmation of the final accounts.
- 3.42 Toxteth Street CPO scheme is forecasting slippage of £0.1 into future years whilst negotiations are on-going.
- 3.43 The Redrow Development is currently forecasting a variance of £0.4m due to additional sales which will be funded from additional income from Redrow. The budget was set based on the sale of approx. 32 properties, 35 units have now been sold. It is anticipated that further sales will be made within 2017/18.
- 3.44 Acceleration of £0.1m is required on West Gorton Demolition & Commercial Acquisition following negotiations, compensation has now been agreed and paid for on a leasehold interest.
- 3.45 The Learning Disability (Supported Housing Accommodation) programme is forecasting spend of £0.5m against a nil budget in 2017/18, and therefore requires a budget acceleration from 2018/19. There are four schemes in scope with three different delivery partners/registered providers, however legal agreements in relation to delivery and payment terms are still being finalised. A lump sum payment exceeding £1.0m is expected to be made on agreement, the forecast is in anticipation of legal agreements being made before the end of the financial year.

*Housing Revenue Account (HRA)*

- 3.46 The Public Sector Housing (HRA) programme is forecasting to spend £19.5m compared to a budget of £20.9m, a variance of £1.4m. Spend to date is £10.2m, or 52.3% of the current forecast.
- 3.47 The Northwards programme is forecasting net slippage of £1.5m. The reasons for this are:
- Slippage on External Cyclical Works Phase 3a as with the project due to complete in February 2018, £0.1m is required for the assumed retention value in 2018/19 for settling the final accounts;
  - The 2/4 Blocks Replacement Heating is forecasting slippage of £0.2m following a review of the programme, to allow for any remaining leaseholder issues to be resolved in 2018/19;

- Whitemoss Road and Cheetham Hill Road Local Services Offices Refurbishment is currently forecasting slippage of £0.1m as some costs remain to be agreed and these negotiations are likely to carry on into the next financial year;
  - The Homeless Accommodation Phase 1 and 2 requires re-profiling of £0.5m into future years. Work on Phase 1 is now expected to complete in March 2018 once negotiations with the door and window manufacturer are resolved. Phase 2 cannot commence until Phase 1 is complete;
  - External Cyclical Works on Higher Blackley South, Newton Heath Assheton Estate and New Moston are reporting slippage of £0.1m due to delays on each site.
  - Savings across the 2017/18 programme of £0.5m have been re-profiled into the unallocated budget in 2018/19.
- 3.48 The Housing Investment Proposals for Collyhurst requires slippage of £0.1m. The delay in obtaining a decision from the HCA regarding the funding has in turn delayed progress with the proposal. If the funding is not forthcoming from Government we will need to look at the forecasts again, together with potential alternative funding sources.
- 3.49 There is a £0.4m variance this month relating to the North Manchester New Build 1 (NMNB1) scheme all due to acceleration of the purchase of 20 new build shared ownership units and 40 new build units now planned within the current financial year.
- 3.50 Savings of £0.2m attributable to New Universal Housing System have been made in 2017/18 with a further saving against 2018/19.

#### *Children's Services*

- 3.51 The Children's Services programme is forecasting spend of £69.1m compared to a budget of £75.0m, a variance of £5.9m. Spend to date is £40.5m, or 58.6% of the current forecast.
- 3.52 The Basic Needs grant element of the programme, which funds new school builds or expansions to meet place demand, is forecasting net slippage of £4.8m. The free school announcements earlier this year have allowed Children's Services to review the strategy for use of the grant, given the number of secondary places to be provided and the timescales for delivery.
- 3.53 The review identified the opportunity to complete works to permanently expand the number of primary places, with the further secondary school originally expected to be built in 2018/19 now expected to be required later.
- 3.54 Design works for the primary place expansion have begun, creating the need to accelerate the budget into 2017/18.
- 3.55 The Maintenance programme has slippage of £1.1m which is in relation to the contingency for winter pressures which can now be released to fund future years.

### *ICT Capital Programme*

- 3.56 The ICT programme is forecasting spend of £5.2m compared to a budget of £6.7m, a variance of £1.5m. Spend to date is £1.4m, with significant spend expected in the final quarter, or 26.9% of the current forecast.
- 3.57 Following a review of the ICT Infrastructure and Mobile Working Programme, net slippage is forecast of £1.5m in to 2018/19. There is slippage on the new Social Care System and the End User Computing project based on revised cash flows for both projects, alongside some acceleration based on the cost profile for the Core Infrastructure Refresh project, which will replace ICT infrastructure holding the Council's critical applications and servers.

### *Corporate Services Programme*

- 3.58 The Corporate Services programme is forecasting spend of £1.7m compared to a budget of £2.2m, a variance of £0.5m. Spend to date is £0.3m, or 17.6% of the current forecast.
- 3.59 The scheme at Gorton Hub requires re-profiling of £0.4m into future years. The forecast of £0.1m is an estimate of the professional fees to be incurred in order to progress the project to RIBA Stage 3 – Design and Planning Permission.
- 3.60 Children and Families ICT Projects are currently forecasting an underspend of £0.1m following a review of the project.

### *Projects carried out on behalf of Greater Manchester*

- 3.61 The Greater Manchester programme is forecasting to spend £80.5m against the budget of £114.4m, a variance of £33.9m. Spend to date is £36.7m, or 45.6% of the current forecast.
- 3.62 The Housing Investment Fund is forecasting slippage of £32.2m into 2018/19. This is due to a number of large loan approvals not progressing as quickly as expected, with final approvals now not expected until early 2018/19 on these projects.
- 3.63 The Greater Manchester Loan Fund is forecasting a cost variation of £1.7m. The Greater Manchester Combined Authority has proposed to replace the City Council's existing and future commitment to the Fund with the Authority's own resources, and therefore any remaining budget can be removed from the Council's capital programme.

## **4 Capital Programme Re-phasing and Variations 2017/18 to 2022/23**

- 4.1 Based on the monitoring information above, it is proposed that the capital programme budget is re-phased to reflect the planned delivery of projects in 2017/18 to 2022/23. Further details are available in the Budget Report

elsewhere on the agenda. The cumulative impact of these adjustments are shown in the table below, and in Appendix B:

*Table 6: Proposed Capital Programme variations 2017/18 to 2022/23*

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	Total Programme
	£m	£m	£m	£m	£m	£m	£m
Revised Capital Budget (Dec 17)	438.6	593.8	429.7	160.8	289.2	3.1	1,915.2
Forecast Re-profile	-69.4	5.5	18.4	48.6	-3.1	0.0	0.0
Cost Variations	-2.6	-5.2	0.0	-5.8	0.0	0.0	-13.6
Proposed Capital Budget (Dec 17)	<b>366.6</b>	<b>594.1</b>	<b>448.1</b>	<b>203.6</b>	<b>286.1</b>	<b>3.1</b>	<b>1,901.6</b>
<i>Of which:</i>							
Manchester City Council Programme	286.1	421.3	374.6	193.4	286.1	3.1	1,564.6
Programme on behalf of Greater Manchester	80.5	172.8	73.5	10.2	0	0	337.0

4.2 Further details regarding the proposed adjustments to the programme are given below.

*Budget re-profiling:*

4.3 As highlighted in section 3 of this report, various schemes throughout the capital programme are now forecast to be accelerated into 2017/18, or delayed until 2018/19 or future years. The budgets for these projects will be re-profiled to reflect the changes.

*Virements*

4.4 Various schemes across the programme require virements in 2017/18 and 2018/19, as shown in Appendix A. Virements may be required as cost variations from the original design work occur, or because the method of delivery has changed and projects are combined or split. The reasons for the required virements are:

- Highways – for the Planned Maintenance Programme
- Housing Revenue Account – for cost variations across various schemes;
- Children’s Services – virements are required for cost variations on Basic Need and Maintenance schemes; and
- ICT – to rationalise unallocated funds across all projects.

4.5 The Council is recommended to approve virements over £0.5m within the capital programme as outlined in Appendix A.

4.6 The Executive is recommended to approve virements under £0.5m within the capital programme as outlined in Appendix A.

*Forecast variations – (£2.6m):*

- 4.7 It is proposed that forecast variations of £2.6m in 2017/18, £5.2m in 2018/19 and £5.8m in 2020/21 are reflected in the budget. These variations have occurred where schemes have either been completed under budget, have received reduced external funding, or have seen significant changes in scope. These schemes are summarised below, and explanations are given in previous paragraphs:

*Table 7: Proposed Capital Programme cost variations 2017/18 to 2020/21*

	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m
<u>Highways:</u>				
Etihad & Burton Road	-0.1	0	0	
Former BBC Site	-0.1	0	0	
Bus Priority	0.0	0	0	-5.8
<u>Strategic Development:</u>				
NOMA Group Estate - Highways	-0.3	0	0	0
<u>Private Sector Housing:</u>				
Eccleshall Street & Kingsley Avenue	-0.2	-0.3	0	0
<u>Public Sector Housing:</u>				
New Universal Housing System	-0.2	-0.1	0	0
<u>GM Projects:</u>				
Greater Manchester Loan Fund	-1.7	-4.9	0	0
<b>Total</b>	<b>-2.6</b>	<b>-5.2</b>	<b>0.0</b>	<b>-5.8</b>

- 4.8 The capital programme is undergoing continuous review to analyse and challenge the current approved spending profiles and updates will be reported to the Executive in the outturn report for 2017/18.
- 4.9 The proposed revised capital budget is shown at a project level in Appendix B.
- 4.10 The revised capital budget is reflected in revised prudential indicators, which will be reported as part of the next Global Revenue Budget Report to Executive.

## **5 Capital Resources**

- 5.1 The capital programme is reviewed on an ongoing basis to confirm the capital resources required to finance 2017/18 capital spend are in place and the future years programme is fully funded. Work will continue to ensure that resources required to finance the capital programme are secured and the level of prudential borrowing remains affordable.
- 5.2 The City Treasurer will continue to manage the financing of the programme to ensure the final capital funding arrangements secure the maximum financial benefit to the City Council.



- 5.3 The requirements of the capital programme over the next six years are significant and both spend and funding streams will require close monitoring, particularly with the level of uncertainty for future funding allocations.

## **6 Key Polices and Considerations**

### **(a) Equal Opportunities**

By investing in building adaptations, access for people with mobility difficulties is made easier.

### **(b) Risk Management**

As a result of the national economic downturn the amount of usable capital receipts included in the resources calculation for the original capital budget is no longer achievable. In response to these circumstances the City Treasurer instigated a review of the whole capital programme in order to establish the most efficient and effective way to fund the programme. The review will be ongoing.

### **(c) Legal Considerations**

None.

**Appendix A**

**Proposed Capital Virements**

	<b>2017/18 Virement</b>	<b>2018/19 Virement</b>
<b>Project Name</b>	£m	£m
<b>Highway Programme</b>		
<b>Highways Planned Maintenance Programme</b>		
Large Patching repairs	-1,040	
Capitalised Repairs	1,040	
<b>Public Sector Housing</b>		
<b>Northwards - External Work</b>		
Door replacements - Phase 5		-7
Riverdale external & cyclical works phase 1/4		-2
New Lightbowne (Walderton Ave)		-2
Collyhurst Environmental programme		-1,080
Ancoats Anita St and George Leigh external cyclical works ph 3b	1	
Moston Mill estate (excl timber framed) external cyclical works ph 3b	-77	-50
Newton Heath Donleigh & Plantagenet estates external cyclical works ph 4a	-13	
Higher Blackley Central House solid wall insulation	-35	
Collyhurst environmental works		-5
Moston Miners Low Rise externals	-67	-57
Cheetham Smedley Rd externals	-4	
Moston Bannatyne/Lightbowne Rd/St George's Drive externals	-32	
Upgrade external lighting to retirement blocks		-1
Bin chute replacement at Mossbrook Ct	6	
External cyclical works ph 4b Charlestown Chain Bar low rise		-116
External cyclical works ph 4b Charlestown Chain Bar Hillingdon Drive maisonettes	17	
External cyclical works ph 4b Cheetham Appleford estate	-5	-56
External cyclical works ph 4b Crumpsall Blackley Village	81	
External cyclical works Ph 4b Newton Heath Troydale Estate	-324	-42
External cyclical works Ph 5 New Moston (excl corrolites)		30
Environmental improvements Moston corrolites		-433
Various Multi-storey communal fire door and other upgrading works	-2	
Lift replacement / refurbishment programme		-3
Ground Source Heat Pumps in 2/4 blocks	-5	

	<b>2017/18 Virement</b>	<b>2018/19 Virement</b>
<b>Project Name</b>	£m	£m
Decent Homes mop ups - Phase 7, and voids	-7	
Boiler replacements		-100
Retirement blocks lift programme	-12	
Charlestown Whitebeck Court communal areas	-6	
Retirement blocks lift programme	-2	
Boiler Replacement at Cheetham Hill Local Services Office	-32	
Lift replacement / refurbishment programme	30	
Fire precaution works - installation of fire seal box to electric cupboards on communal corridors in retirement blocks		-8
Community Room emergency lighting at Victoria Square		-10
Electrical surge protection		-8
<b>Northwards - Unallocated</b>		
Northwards Housing 14/15 Unallocated		
Northwards Housing Programme 2017/18	488	1,950
<b>Children's Services Programme</b>		
<b>Basic Need Programme</b>		
Co-op Academy expansion		4,315
Sacred Heart RC Expansion	41	
Matthews Lane		-1,143
Beaver Rd Primary Expansion		385
Lily Lane Primary		128
St. James Primary Academy		161
Crossacres Primary School		182
Ringway Primary School		-420
Webster Primary Schools	1,283	2,666
Basic need - unallocated funds	-1,324	-6,274
Universal Infant Free School Meals (UIFSM) - Allocated	154	
Universal Infant Free School Meals (UIFSM) - Unallocated	-154	
<b>Schools Maintenance</b>		
Abbot Community Primary Joinery	-16	
Ravensbury Highways Improvements	9	
Armitage CofE Primary Joinery	-45	
Schools Capital Maintenance -unallocated	52	
<b>ICT Capital Programme</b>		
<b>ICT Infrastructure &amp; Mobile Working Programme</b>		
PSN Windows 2003	-80	
Data Centre UPS Installation	-136	

	<b>2017/18 Virement</b>	<b>2018/19 Virement</b>
<b>Project Name</b>	£m	£m
Core Infrastructure Refresh	2,520	539
Income Management	54	
CRM	54	
ICT Investment Plan	-2,412	-539
<b>TOTAL CAPITAL PROGRAMME</b>	<b>0</b>	<b>0</b>

**Appendix B**

**Proposed Revised Capital Budget**

<b>Project Name</b>	<b>2017/18 Proposed revised budget</b>	<b>2018/19 Proposed revised budget</b>	<b>2019/20 Proposed revised budget</b>	<b>2020/21 Proposed revised budget</b>	<b>2021/22 Proposed revised budget</b>	<b>2022/23 Proposed revised budget</b>
	£'000s					
<b>Highway Programme</b>						
<b>Highways Planned Maintenance Programme</b>						
Local Roads (A6 Stockport under South East Manchester Multi Modal Strategy (SEMMMS))	4,886	0	0	0	0	0
Planned Highways Maintenance Programme	158	767	0	0	0	0
Highway Asset Surveys	150	150	150	150	150	0
Drainage	695	1,305	500	500	500	0
Large Patching repairs	482	1,228	1,250	1,000	0	0
Disabled Bays/ line markings	10	90	50	50	50	0
Network Maintenance	0	100	50	50	50	0
Carriageway Resurfacing	6,278	5,522	5,900	6,000	6,000	0
Footway schemes	900	3,250	1,900	2,000	2,000	0
Carriageway Preventative	5,144	6,256	6,000	6,000	6,000	0
Other Improvement works	0	4,000	4,000	4,000	3,000	0
Project Delivery Procurement	0	1,400	1,250	1,350	1,000	0
Capitalised Repairs	1,040	0	0	0	0	0
<b>Highways Stand Alone Projects Programme</b>						
Ardwick Grove Village Parking	0	23	0	0	0	0
Didsbury Village Tram Stop Traffic Mitigation	0	18	0	0	0	0
North Manchester Hospital Residents Parking	9	0	0	0	0	0
Section 106 Highways work around Metrolink	0	47	0	0	0	0
Hyde Road (A57) Pinch Point Widening	17	1,856	2,132	0	0	0
New Islington Free School Road	5	0	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed revised budget</b>	<b>2018/19 Proposed revised budget</b>	<b>2019/20 Proposed revised budget</b>	<b>2020/21 Proposed revised budget</b>	<b>2021/22 Proposed revised budget</b>	<b>2022/23 Proposed revised budget</b>
	£'000s					
Barlow Moor Road	0	27	0	0	0	0
Birley Fields Campus highways work	72	0	0	0	0	0
Etihad Expansion - Public Realm	337	0	0	0	0	0
Etihad Expansion - S278	5	0	0	0	0	0
Velocity	1,149	219	0	0	0	0
Cycle City Phase 2	201	2,719	1,808	0	0	0
Congestion Target Performance	0	235	0	0	0	0
Piccadilly Undercroft Gating	82	0	0	0	0	0
20mph Zones (Phase 3)	19	58	0	411	0	0
ITB Minor Works	20	91	0	0	0	0
Great Ancoats St/Pollard St S106	8	0	0	0	0	0
Flood Risk Management - Hidden Watercourses	49	0	0	0	0	0
Flood Risk Management - Calve Croft Flood Risk	25	0	0	0	0	0
Flood Risk Management - Higher Blackley Flood Risk	66	0	0	0	0	0
Manchester/Salford Inner Relief Road (MSIRR)	1,069	589	0	0	0	0
Great Ancoats Improvement Scheme	193	495	7,462	167	0	0
Highways Maintenance Challenge Fund	5,425	0	0	0	0	0
Cycle Parking	57	0	0	0	0	0
Shadowmoss Rd / Mossnook Rd	26	0	0	0	0	0
Birley Fields Campus improvements	36	0	0	0	0	0
Edge Lane	0	5	0	0	0	0
Cringlebrook Primary School Crossing	15	0	0	0	0	0
Former BBC site Section 278	50	0	0	0	0	0
GMCRP Multi Sites	28	0	0	0	0	0
GMCRP Kingsway/Moseley Rd	75	0	0	0	0	0
Bridge Maintenance	0	1,388	1,276	2,268	2,268	0

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	£'000s					
Princess Rd Safety Review	207	136	0	0	0	0
School Crossings	300	1,405	868	0	0	0
Kingsway Speed Cameras	70	0	0	0	0	0
Green Bridge at Airport City	475	1,475	1,050	0	0	0
North Manchester Hospital RPZ Expansion	24	56	0	0	0	0
Public Realm	394	635	400	400	400	0
Street Lighting PFI	6,103	13,430	12,830	0	0	0
CCTV Enforcement Bus Lanes	32	0	0	0	0	0
<b>SEMMMS PROGRAMME</b>						
Ringway Road Highway Imp Scheme	0	0	0	0	0	0
SEMMMs A6 to Manchester Airport	65	70	0	0	0	0
<b>Bus Priority Package Programme</b>						
Bus Priority Package - Rochdale Road	16	0	0	0	0	0
Bus Priority Package - Oxford Road	838	0	0	0	0	0
Bus Priority Package - Princess Street/Brook Street	190	0	0	0	0	0
Bus Priority Package - Regional Centre	318	0	0	0	0	0
Bus Priority - Complementary Measures	16	0	0	0	0	0
<b>Total Highways Programme</b>	<b>37,829</b>	<b>49,045</b>	<b>48,876</b>	<b>24,346</b>	<b>21,418</b>	<b>0</b>
<b>Environment Programme</b>						
City Centre Litter Bins	20	0	0	0	0	0
City Wide Litter Bins	12	0	0	0	0	0
Fleet Collaboration	22	0	0	0	0	0
Waste Reduction Measures	300	1,000	491	0	0	0
Waste Contract	1,088	5,369	1,065	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed revised budget</b>	<b>2018/19 Proposed revised budget</b>	<b>2019/20 Proposed revised budget</b>	<b>2020/21 Proposed revised budget</b>	<b>2021/22 Proposed revised budget</b>	<b>2022/23 Proposed revised budget</b>
	£'000s					
<b>Leisure Services Programme</b>						
<b>Parks Improvement Programme</b>						
Hollyhedge Park Drainage IMPS	107	0	0	0	0	0
Heaton Park Pay & Display	543	151	0	0	0	0
Harpurhey Park	37	0	0	0	0	0
PIP - Park Events Infrastructure	431	200	0	0	0	0
PIP - Unallocated	348	8,460	10,050	1,740	0	0
Citywide Play Equipment	49	0	0	0	0	0
Fletcher Moss Tennis	127	0	0	0	0	0
Fletcher Moss Wetlands Walkway	64	0	0	0	0	0
Smedley Lane Playing Fields S106	201	0	0	0	0	0
<b>Leisure &amp; Sports Facilities</b>						
Hough End Leisure Centre	2	0	0	0	0	0
Arcadia (Levenshulme) Leisure Centre	10	0	0	0	0	0
National Taekwondo Centre	7	0	0	0	0	0
Clayton Vale Mountain Bike Trail	9	0	0	0	0	0
National Squash Centre - refurbishment for rental	74	0	0	0	0	0
Belle Vue Sports Village	43	0	0	0	0	0
Indoor Leisure - Abraham Moss	142	852	4,894	10,051	41	0
Indoor Leisure - Moss Side	4,205	3,852	25	0	0	0
Armitage Sports Centre Hockey Pitches	77	0	0	0	0	0
FA Hubs	50	12,950	0	0	0	0
Boggart Hole Clough - Visitors Centre	535	0	0	0	0	0
Mount Road S106	87	0	0	0	0	0
Event Seating Basketball	543	0	0	0	0	0
Velodrome Track	602	329	0	0	0	0



<b>Project Name</b>	<b>2017/18 Proposed revised budget</b>	<b>2018/19 Proposed revised budget</b>	<b>2019/20 Proposed revised budget</b>	<b>2020/21 Proposed revised budget</b>	<b>2021/22 Proposed revised budget</b>	<b>2022/23 Proposed revised budget</b>
	£'000s					
<b>Libraries and Info Services Programme</b>						
Central Library Wolfson Award	13	36	0	0	0	0
Library Refresh	6	0	0	0	0	0
Wolfson Children's Digital Libraries	5	0	0	0	0	0
Roll Out of Central Library ICT	317	212	0	0	0	0
Libraries - Wi-Fi Printing	68	0	0	0	0	0
Refresh of Radio Frequency Identifier Equipment	510	0	0	0	0	0
Introduction of On-Line Payments	21	0	0	0	0	0
Newton Heath Library	187	0	0	0	0	0
Library 2020	630	70	0	0	0	0
<b>Total Growth and Neighbourhoods Programme</b>	<b>11,492</b>	<b>33,481</b>	<b>16,525</b>	<b>11,791</b>	<b>41</b>	<b>0</b>
<b>Cultural Programme</b>						
First Street Cultural Facility	12	0	0	0	0	0
The Factory (Build)	7,296	26,911	48,184	21,169	0	0
The Factory (Public Realm)	2,000	0	2,450	0	0	0
<b>Corporate Property Programme</b>						
Asset Management Programme	14,549	11,733	7,600	7,600	7,600	0
Strategic Acquisitions Programme	25,217	3,000	3,000	3,000	3,000	0
Town Hall Complex Transformation Programme	67	0	0	0	0	0
Hammerstone Road Depot	54	2,941	9,789	2,216	0	0
Heron House	6,000	7,459	0	0	0	0
Registrars	500	500	0	0	0	0
Carbon Reduction Programme	38	2,456	2,478	2,479	2,479	0
Sustaining Key Initiatives	1,200	12,100	8,400	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed revised budget</b>	<b>2018/19 Proposed revised budget</b>	<b>2019/20 Proposed revised budget</b>	<b>2020/21 Proposed revised budget</b>	<b>2021/22 Proposed revised budget</b>	<b>2022/23 Proposed revised budget</b>
	£'000s					
Estates Transformation	200	4,328	5,000	3,500	2,000	0
Estates Transformation - Hulme District Office	0	3,972	0	0	0	0
Ross Place Refurbishment	1,012	1,108	0	0	0	0
Our Town Hall refurbishment	5,219	22,723	23,081	39,732	214,729	0
Our Town Hall THX Café	93	0	0	0	0	0
<b>Development Programme</b>						
<b>Development Programme - East Manchester</b>						
New Islington Marina	79	0	0	0	0	0
The Space Project - Phase 2	11,473	0	0	0	0	0
Digital Asset Base - Space Project	60	540	0	0	0	0
Digital Asset Base - One Central Park	850	7,500	620	0	0	0
New Smithfield Market	150	400	0	0	0	0
Beswick Community Hub - Manchester Institute	230	0	0	0	0	0
Beswick Community Hub - Highway and Public Realm	2	0	0	0	0	0
Eastern Gateway - Central Retail Park	37,250	1,100	2,000	0	0	0
Eastern Gateway - New Islington Marina	45	4,082	1,081	15	0	0
<b>Development Programme - North Manchester</b>						
Irish World Heritage Centre	270	0	0	0	0	0
Collyhurst Police Station liabilities	844	0	0	0	0	0
Northern Gateway	1,300	13,700	10,000	0	0	0
<b>Development Programme - City Centre</b>						
Hulme Hall Rd Lighting	39	0	0	0	0	0
ST Peters Square	132	630	400	0	0	0
Civic Quarter Heat Network	0	15,000	6,000	0	0	0
Medieval Quarter Public Realm	250	550	1,200	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed revised budget</b>	<b>2018/19 Proposed revised budget</b>	<b>2019/20 Proposed revised budget</b>	<b>2020/21 Proposed revised budget</b>	<b>2021/22 Proposed revised budget</b>	<b>2022/23 Proposed revised budget</b>
	£'000s					
City Labs 2	3,675	0	0	0	0	0
<b>Development Programme - Enterprise Zone</b>						
Airport City Power Infrastructure (EZ)	4,019	194	0	0	0	0
<b>Development Programme - Stand Alone Projects</b>						
Digital Business Incubators	500	3,500	0	0	0	0
<b>Total Strategic Development Programme</b>	<b>124,625</b>	<b>146,427</b>	<b>131,283</b>	<b>79,711</b>	<b>229,808</b>	<b>0</b>
<b>Private Sector Housing Programme</b>						
<b>Brunswick PFI (PSH)</b>						
Brunswick PFI Land Assembly	978	2,695	1,599	0	0	0
<b>Collyhurst (PSH)</b>						
Collyhurst PFI Land assembly	99	98	505	4,265	0	0
Collyhurst Environmentals	15	15	97	0	0	0
<b>Housing Investment Model</b>						
Site Investigation and Early Works HIF Pilot Sites	311	125	214	229	0	0
<b>Miles Platting PFI (PSH)</b>						
Miles Platting PFI Land Assembly	117	764	677	0	0	0
<b>Private Housing Assist Citywide Programme</b>						
Disabled Facilities Grant	6,000	8,034	7,400	6,200	6,200	0
Toxteth St CPO & environmental works	1	74	141	0	0	0
Bell Crescent CPO	0	0	482	0	0	0
<b>Redrow Development Programme</b>						
Redrow Development Phase 2 onward	4,312	0	0	0	0	0
<b>West Gorton (PSH)</b>						
West Gorton Compensation	4	0	0	0	0	0

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	£'000s					
West Gorton Ph 2A Demolition & Commercial Acquisitions	1,100	1,288	100	0	0	0
Armitage Nursery & Community Facility	805	630	2,086	0	0	0
<b>Private Sector Housing - Stand Alone Projects</b>						
HMRF	24	50	50	40	0	0
Collyhurst Acquisition & Demolition (Overbrook & Needwood Close)	20	5	661	0	0	0
Extra Care	0	2,500	3,500	0	0	0
Moston Lane Acquisitions	0	0	4,250	3,250	0	0
Equity Loans	0	100	400	500	0	0
Learning Disability (Supported Housing Accommodation)	500	2,550	0	0	0	0
West Gorton Community Park	0	250	0	0	0	0
Ben St. Regeneration	1,847	4,238	8,522	0	0	0
Longford Homelessness Centre	252	0	0	0	0	0
Canada St - Walking With Wounded	56	17	100	0	0	0
<b>Total Private Sector Housing Programme</b>	<b>16,441</b>	<b>23,433</b>	<b>30,784</b>	<b>14,484</b>	<b>6,200</b>	<b>0</b>
<b>Public Sector Housing</b>						
<b>Northwards - External Work</b>						
Charlestown - Victoria Ave multistorey window replacement and ECW - Phase 1	0	2,500	5,500	7,517	0	0
Door replacements - Phase 5	1	0	0	0	0	0
Riverdale ext. & cyclical works phase 1/4	-43	0	0	0	0	0
Riverdale ext. & cyclical works phase 2/4	10	0	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed revised budget</b>	<b>2018/19 Proposed revised budget</b>	<b>2019/20 Proposed revised budget</b>	<b>2020/21 Proposed revised budget</b>	<b>2021/22 Proposed revised budget</b>	<b>2022/23 Proposed revised budget</b>
	£'000s					
New Lightbowne (Walderton Ave)	9	0	0	0	0	0
Newton Heath Daisybank Estate	1	0	0	0	0	0
External cyclical works phase 3a	419	137	0	0	0	0
Riverdale estate - External work and ECW (Phase 3 &4)	27	18	0	0	0	0
Charlestown, Clifford Lamb Court - External wall insulation and window replacement	11	3	0	0	0	0
Collyhurst Environmental programme	200	217	0	0	0	0
Updating of Electricity Northwest distribution network phase 2 to multi storeys, maisonettes and retirement blocks	46	46	0	0	0	0
Ancoats Anita St and George Leigh external cyclical works ph 3b	94	0	0	0	0	0
Cheetham Halliwell Lane external cyclical works ph 3b	264	3	0	0	0	0
Harpurhey Lathbury & 200 Estates external cyclical works ph 3b	402	3	0	0	0	0
Moston Mill estate (excl timber framed) external cyclical works ph 3b	391	100	0	0	0	0
Newton Heath Donleigh & Plantagenet estates external cyclical works ph 4a	18	0	0	0	0	0
Higher Blackley Central House solid wall insulation	83	0	0	0	0	0
Environmental works	112	100	0	0	0	0
Collyhurst environmental works	11	0	0	0	0	0
Harpurhey Shiredale Estate externals	624	0	0	0	0	0
Moston Miners Low Rise externals	980	0	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed revised budget</b>	<b>2018/19 Proposed revised budget</b>	<b>2019/20 Proposed revised budget</b>	<b>2020/21 Proposed revised budget</b>	<b>2021/22 Proposed revised budget</b>	<b>2022/23 Proposed revised budget</b>
	£'000s					
Cheetham Smedley Rd externals	2	0	0	0	0	0
Newton Heath Limestone Drive externals	217	25	0	0	0	0
Moston Bannatyne/Lightbowne Rd/St Geroges Drive externals	6	0	0	0	0	0
Upgrade external lighting to retirement blocks	146	0	0	0	0	0
Renewal of 4 automatic pedestrian gates at Victoria Square	0	45	0	0	0	0
Replacement door entry Clifford Lamb Ct and Monsall multi storey blocks	143	94	0	0	0	0
Bin chute replacement at Mossbrook Ct	112	0	0	0	0	0
Updating of Electricity Northwest distribution network phase 3	0	52	0	0	0	0
External cyclical works ph 3b Harpurhey - Jolly Miller Estate ph 3b	622	7	0	0	0	0
External cyclical works ph 3b Moston Estates (Chauncy/Edith Cliff/Kenyon/Thorveton Sq)	224	0	0	0	0	0
External cyclical works ph 3b Ancoats Smithfields estate	5	88	0	0	0	0
External cyclical works ph 4b Charlestown Chain Bar low rise	605	111	0	0	0	0
External cyclical works ph 4b Charlestown Chain Bar Hillingdon Drive maisonettes	285	7	0	0	0	0
External cyclical works ph 4b Crumpsall Blackley Village	149	101	0	0	0	0
External cyclical works ph 4b Higher Blackley South	430	334	0	0	0	0

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	£'000s					
External cyclical works ph 4b Newton Heath Assheton estate	271	39	0	0	0	0
External cyclical works Ph 4b Newton Heath Troydale Estate	900	1,025	0	0	0	0
External cyclical works Ph 5 New Moston (excl corrolites)	311	138	0	0	0	0
Environmental improvements Moston corrolites	109	140	0	0	0	0
Delivery Costs	1,426	900	687	422	0	0
<b>Northwards - Internal Work</b>						
Digital Upgrade to CCTV Systems	3	0	0	0	0	0
2 and 4 blocks heating replacement with Ground source heat pumps - Phase 1	1,620	232	0	0	0	0
Decent Homes mop ups phase 8 and voids	258	0	0	0	0	0
One off rewires, boilers, doors, insulation etc	129	0	0	0	0	0
Retirement blocks lift programme	52	0	0	0	0	0
Charlestown Whitebeck Court communal areas	64	0	0	0	0	0
Multi-storey lift replacement	350	0	0	0	0	0
Retirement blocks lift programme	1	0	0	0	0	0
Boiler Replacement at Cheetham Hill Local Services Office	1	0	0	0	0	0
Lift replacement / refurbishment programme	410	210	0	0	0	0
Replacement warden call to Edward Grant Court	33	0	0	0	0	0
Fire precaution works - installation of fire seal box to electric cupboards on communal corridors in retirement blocks	71	0	0	0	0	0

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	£'000s					
Community Room emergency lighting at Victoria Square	17	0	0	0	0	0
Electrical surge protection	14	0	0	0	0	0
Decent Homes mop ups ph 9 and decent homes work required to voids	584	416	0	0	0	0
One offs such as rewires, boilers, doors, insulation	200	250	0	0	0	0
Whitemoss Road and Cheetham Hill Road Local Offices - Improvements	590	427	0	0	0	0
Delivery Costs	420	166	0	0	0	0
<b>Northwards - Off Debits/Conversions</b>						
Bringing Studio Apartments back in use	75	75	100	0	0	0
Delivery Costs	12	13	0	0	0	0
<b>Homeless Accommodation</b>						
Improvements to Homeless accommodation city wide	480	258	0	0	0	0
Plymouth Grove Women's Direct Access Centre	22	0	0	0	0	0
Improvements to Homeless Accommodation Phase 2	0	500	500	213	0	0
Delivery Costs	120	63	5	0	0	0
<b>Northwards - Acquisitions</b>						
Northwards Acquisitions	0	102	0	0	0	0
Stock Acquisitions	119	81	0	0	0	0
Delivery Costs	19	10	0	0	0	0
<b>Northwards - Adaptations</b>						
Disabled Adaptations	350	0	0	0	0	0
Adaptations - Northwards	750	500	0	0	0	0
<b>Northwards - Unallocated</b>						
Northwards Housing Programme 2017/18	0	8,470	19,490	16,500	18,900	0



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	£'000s					
<b>Retained Housing Programme</b>						
Collyhurst Maisonette Compensation & Dem	75	76	0	0	0	935
<b>West Gorton Regeneration Programme</b>						
West Gorton PH2A Low & High Rise Demolition	26	0	0	0	0	0
<b>Future Years Housing Programme</b>						
Collyhurst Estate Regeneration	0	700	10,295	10,476	0	0
Collyhurst Regen - Highways Phase 1	35	111	65	0	0	1,394
Collyhurst Regen - Churnett Street	0	0	0	0	0	790
Collyhurst Regen - Needwood & Overbrook acquisition / demolition	0	129	0	0	0	0
Willert Street Park Improvements	179	0	0	0	0	0
North Manchester New Builds	1,900	7,388	0	0	0	0
North Manchester New Builds 2	40	1,000	5,121	5,122	0	0
Parkhill Land Assembly	0	10	140	4,030	90	0
New Universal Housing System	127	0	0	0	0	0
Brunswick PFI HRA	722	0	0	0	0	0
<b>Total Public Sector Housing (HRA) Programme</b>	<b>19,491</b>	<b>27,420</b>	<b>41,903</b>	<b>44,280</b>	<b>18,990</b>	<b>3,119</b>
<b>Children's Services Programme</b>						
<b>Basic Need Programme</b>						
Crab Lane - Increase capacity	9	0	0	0	0	0
Cavendish Community - Increase capacity	294	0	0	0	0	0
Ashbury Meadow - Increase capacity	90	0	0	0	0	0
E-Act Academy - increase capacity	47	0	0	0	0	0

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	£'000s					
Crosslee - Increase capacity	33	0	0	0	0	0
Claremont - Increase capacity	86	0	0	0	0	0
Wilbraham Primary School	21	0	0	0	0	0
Mauldeth Road - Increase capacity	87	0	0	0	0	0
Charlestown - Increase accommodation	50	0	0	0	0	0
St. John's CE Primary	65	0	0	0	0	0
Briscoe Land Academy	63	0	0	0	0	0
Holy Trinity VC Primary	36	0	0	0	0	0
Stanley Grove - contribution to PFI	123	0	0	0	0	0
Gorton Mount - New School	344	0	0	0	0	0
Manchester Communication Primary Academy	224	0	0	0	0	0
Dean Trust Ardwick	78	0	0	0	0	0
Ardwick Pupil Referral Unit	40	0	0	0	0	0
ULT William Hulme	1,220	0	0	0	0	0
Rodney House conversion	89	0	0	0	0	0
Lytham Rd	10,845	24	0	0	0	0
Abraham Moss Dining Hall	514	0	0	0	0	0
Manchester Health Academy expansion	5,988	0	0	0	0	0
Co-op Academy expansion	13,629	4,315	0	0	0	0
Manchester Enterprise Academy	4,853	0	0	0	0	0
Sacred Heart RC Expansion	41	0	0	0	0	0
St Margaret's C of E	2,830	15	0	0	0	0
St Matthews RC	2,422	20	0	0	0	0
Matthews Lane	7,040	28,000	6,357	73	0	0
Plymouth Grove Refurbishment	3,300	4,780	20	0	0	0
Beaver Rd Primary Expansion	2,385	6,076	20	0	0	0

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	£'000s					
Lily Lane Primary	1,283	2,834	11	0	0	0
St. James Primary Academy	1,283	2,866	12	0	0	0
Crossacres Primary School	1,283	2,887	12	0	0	0
Ringway Primary School	1,283	2,287	10	0	0	0
Webster Primary Schools	1,283	2,655	11	0	0	0
Universal Infant Free School Meals (UIFSM) - Allocated	250	0	0	0	0	0
Universal Infant Free School Meals (UIFSM) - Unallocated	338	0	0	0	0	0
<b>Schools Maintenance Programme</b>						
Loreto HS Highway Improvements	9	0	0	0	0	0
Abraham Moss - Hall Heating	17	0	0	0	0	0
Moston Lane - re-roof	1,000	0	0	0	0	0
Wilbraham Rewire	9	0	0	0	0	0
Ravensbury Highways Improvements	12	0	0	0	0	0
Abbot Community Primary Joinery	9	0	0	0	0	0
Alma Park Primary Roof ph 2	158	0	0	0	0	0
Armitage CofE Primary Joinery	49	0	0	0	0	0
Birchfields Primary Roof	327	0	0	0	0	0
Chorlton CofE Primary Rewire	406	0	0	0	0	0
Heald Place Primary roof	4	0	0	0	0	0
Moston Lane Primary	694	0	0	0	0	0
Ringway Primary roof ph 2	421	0	0	0	0	0
Wilbraham Primary Roof	540	168	0	0	0	0
Alma Park Gas Improvement	29	0	0	0	0	0
Pike Fold Primary School defects	66	0	0	0	0	0

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	£'000s					
Schools Capital Maintenance -unallocated	0	4,095	3,000	3,000	3,000	0
<b>Education Standalone Projects</b>						
Paintpots	37	0	0	0	0	0
Darley Ave. Children's Centre	7	0	0	0	0	0
Early Education for Two Year Olds	297	0	0	0	0	0
Gorton Youth Zone	1,200	0	0	0	0	0
<b>Total Children's Services Programme</b>	<b>69,140</b>	<b>61,022</b>	<b>9,453</b>	<b>3,073</b>	<b>3,000</b>	<b>0</b>
<b>ICT Capital Programme</b>						
<b>ICT</b>						
One System Upgrade	18	0	0	0	0	0
SAP Business Planning and Continuity	231	0	0	0	0	0
Solaris	26	0	0	0	0	0
<b>ICT Infrastructure &amp; Mobile Working Programme</b>						
Citrix 7.6 Migration	275	0	0	0	0	0
Mobile Device Refresh	88	55	0	0	0	0
PSN Windows 2003	93	36	0	0	0	0
Data Centre UPS Installation	314	30	0	0	0	0
Core Switch Firmware	0	58	0	0	0	0
New Social Care System	700	1,978	0	0	0	0
End User Computing	400	948	0	0	0	0
Core Infrastructure Refresh	2,520	539	0	0	0	0
Income Management	54	0	0	0	0	0
CRM	54	0	0	0	0	0
ICT Investment Plan	271	11,250	13,000	15,300	6,399	0

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	£'000s					
<b>ICT Stand Alone Projects</b>						
Broadband Connection Vouchers (Phase 3)	5	0	0	0	0	0
<b>Infrastructure</b>						
Infrastructure Funding Unallocated	84	0	0	0	0	0
Wider Area Network Redesign	29	0	0	0	0	0
<b>Total ICT Programme</b>	<b>5,162</b>	<b>14,894</b>	<b>13,000</b>	<b>15,300</b>	<b>6,399</b>	<b>0</b>
<b>Corporate Capital Programme</b>						
Capitalisation of Community Equipment	350	368	386	405	425	0
Child Protection Info Systems (CPIS)	18	0	0	0	0	0
C&F ICT Projects	187	0	0	0	0	0
Phase 1 - Locality Plan Programme Office	1,168	0	0	0	0	0
Integrated Working - Gorton Health Hub	100	15,300	7,396	0	0	0
Airport Strategic Investment	0	50,000	75,000	0	0	0
<b>Total Corporate Capital Programme</b>	<b>1,823</b>	<b>65,668</b>	<b>82,782</b>	<b>405</b>	<b>425</b>	<b>0</b>
<b>Total Manchester City Council Capital Programme</b>	<b>286,003</b>	<b>421,390</b>	<b>374,606</b>	<b>193,390</b>	<b>286,281</b>	<b>3,119</b>
<b>Projects carried out on behalf of Greater Manchester</b>						
Housing Investment Fund	80,000	172,765	73,522	10,200	0	0
Greater Manchester Loan Fund	500	0	0	0	0	0
<b>Total GM projects</b>	<b>80,500</b>	<b>172,765</b>	<b>73,522</b>	<b>10,200</b>	<b>0</b>	<b>0</b>
<b>Total CAPITAL PROGRAMME</b>	<b>366,503</b>	<b>594,155</b>	<b>448,128</b>	<b>203,590</b>	<b>286,281</b>	<b>3,119</b>